



Technoprobe S.p.A. Company Presentation

December 2023



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Summary

**A piece of
Silicon Valley
just outside
Milan**

Company overview

Reference Market

Business Model


Key Financial data




Company Overview





Company Overview

 Leading player in designing and manufacturing of probe cards

 Vertically integrated with 100% in house production of critical components leveraging on ~2,700 employees

 Strong focus on innovation (4 R&D centers, +600 patents)

 Extensive global presence and widespread local footprint

 Track-record of constant top-line expansion coupled with remarkable profitability and cash flow generation

2022 Key financial metrics

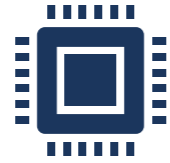
Revenue	EBITDA	Net income
€549m +39% CAGR 19-22	€245m 45% EBITDA margin	€148m 27% Net income
Net cash	Market cap	
~€400m as at 31/12/2022	~€4,5bln as at 11/9/2023	

Shareholding structure*





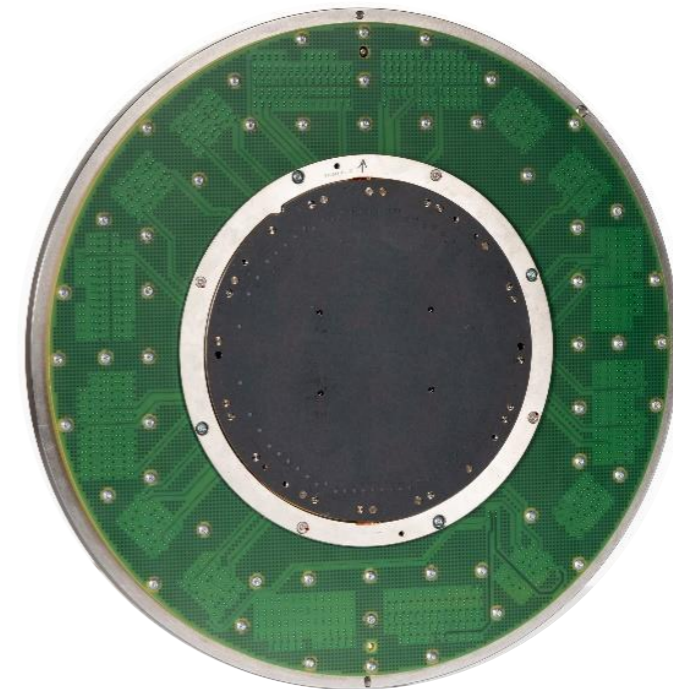
What does Technoprobe do?



Chips are everywhere around us



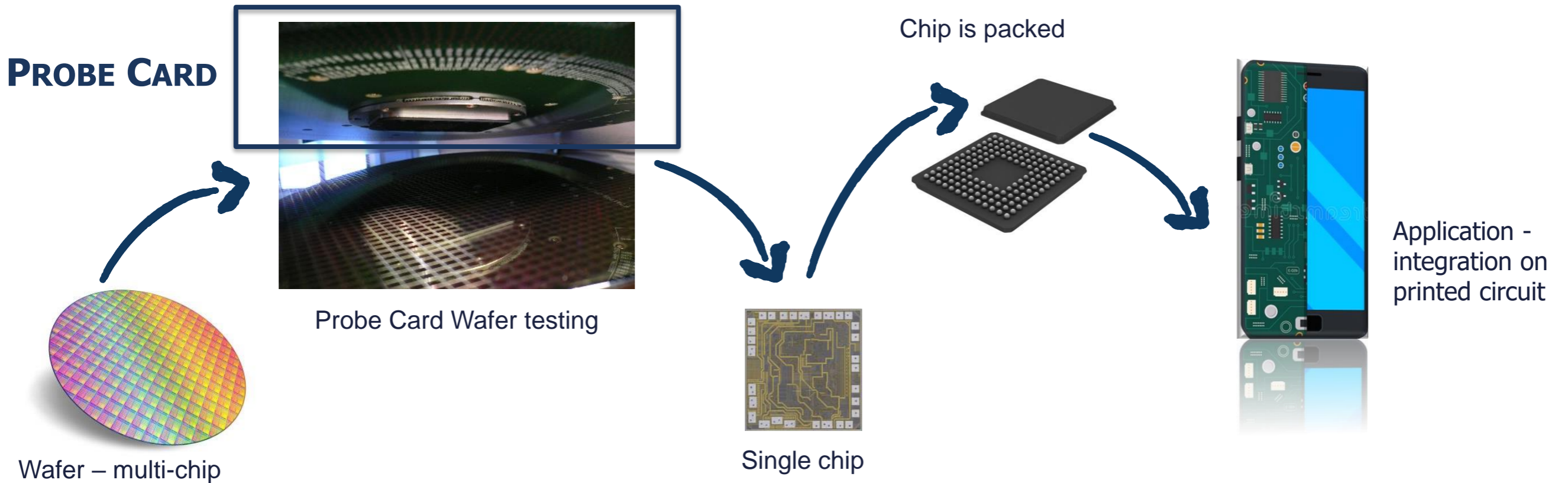
is specialized in the design, development and manufacture of **Probe Cards for chips testing**





What is a Probe Card? (1/2)

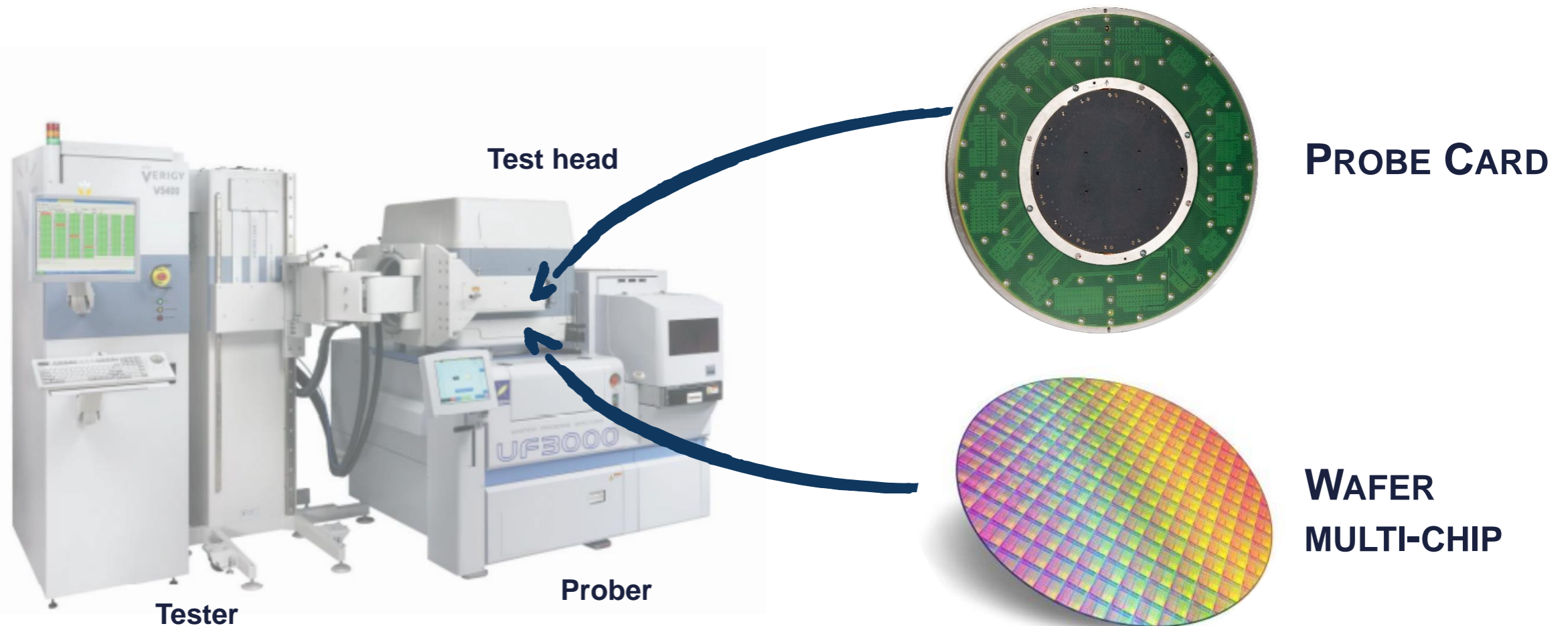
A Probe Card is an **electromechanical interface** that allows a chip to be tested when it is **still on the wafer**





What is a Probe Card? (2/2)

The probe card has very thin needles (**probes**) that touch the terminals (pads) of chips, thus electrically connecting to a **tester**

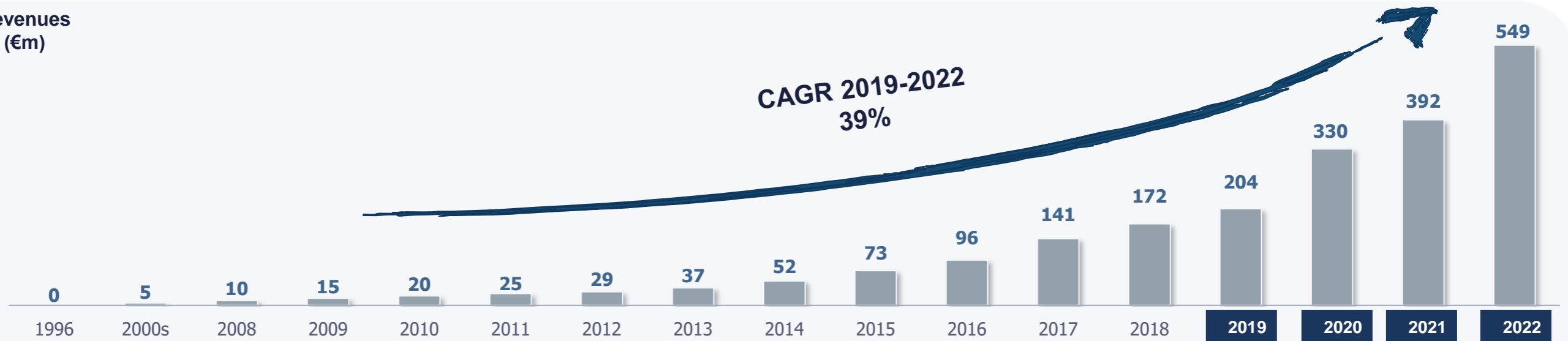




Our growth path



Revenues (€m)





Our leadership team



Cristiano Crippa

*26 years
in Technoprobe*

**Chairman
(Executive),
shareholder**



Roberto Crippa

*18 years
in Technoprobe*

**Vice Chairman
(Executive),
shareholder**



Stefano Felici

*23 years
in Technoprobe*

**CEO,
shareholder**



Fabio Morgana

*6 years
in Technoprobe*

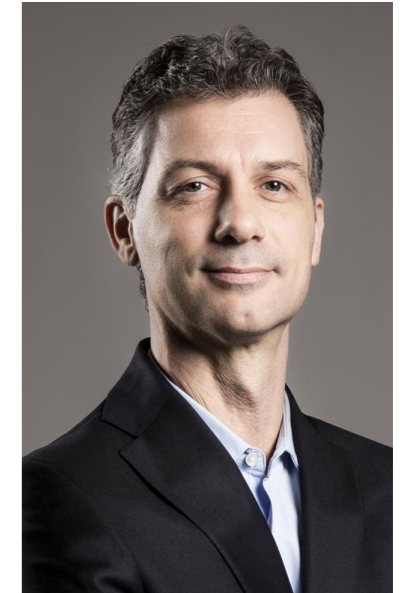
CTO



Marco Prea

*11 years
in Technoprobe*

CCO



Stefano Beretta

*1 year
in Technoprobe*

CFO



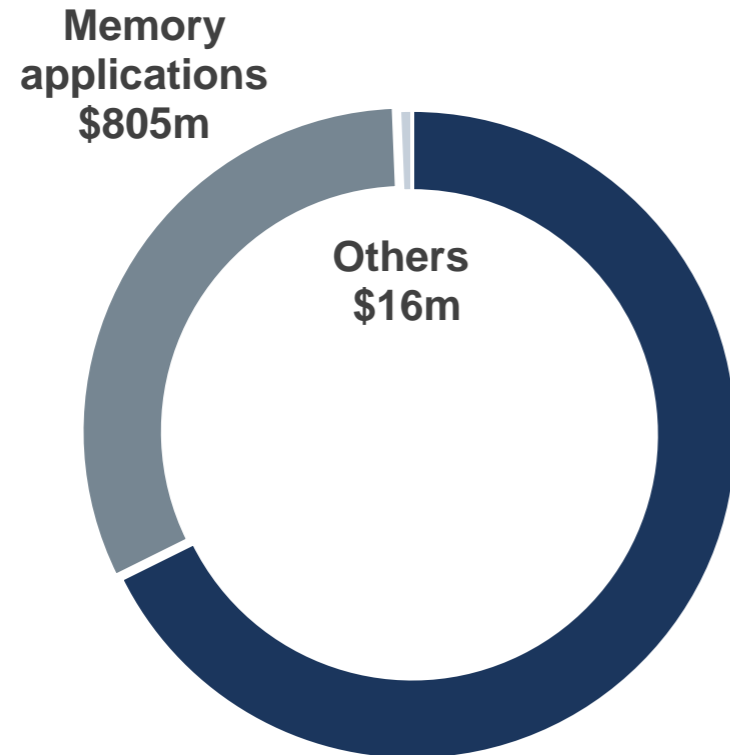
Reference Market



Overview of the Semiconductor Probe Cards market

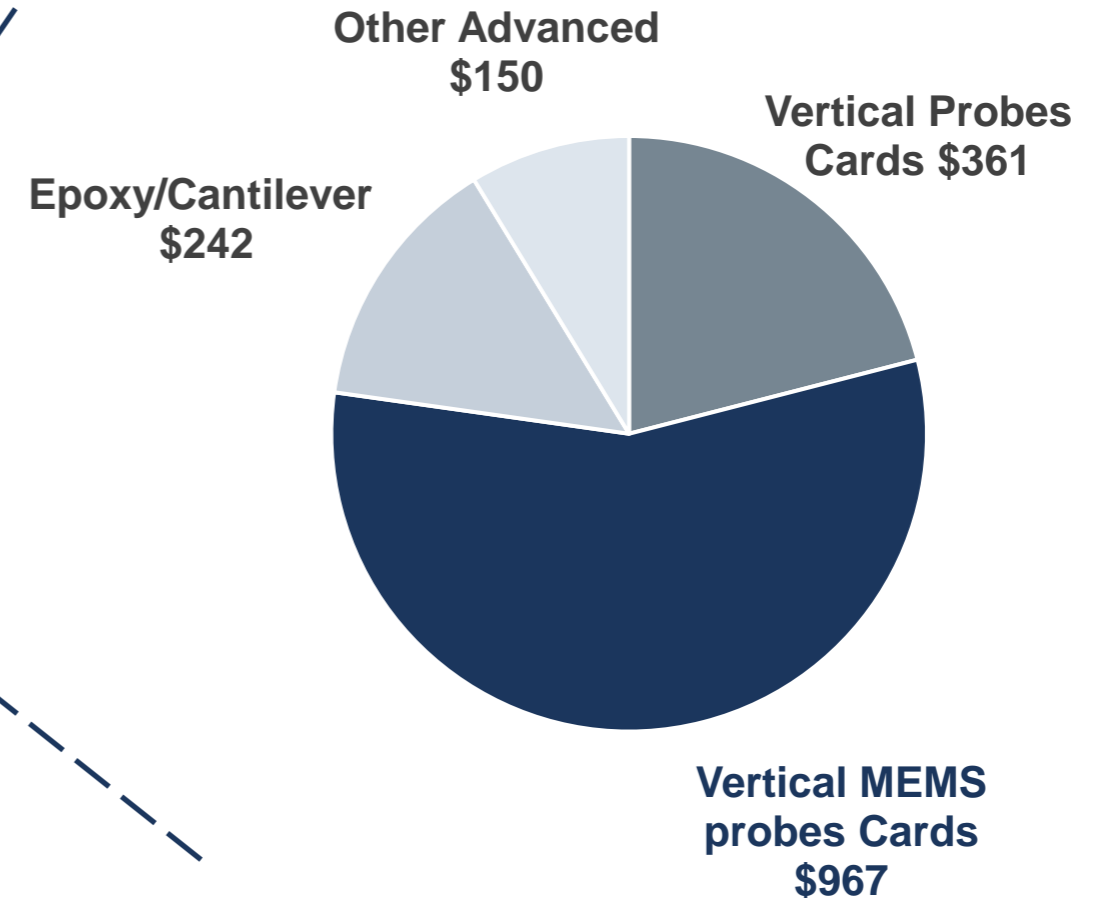
2022 Semiconductor Probe Cards Market*

Overall market value: \$2.5bn



2022 Non-Memory applications by type*

Non Memory applications
\$1.720m

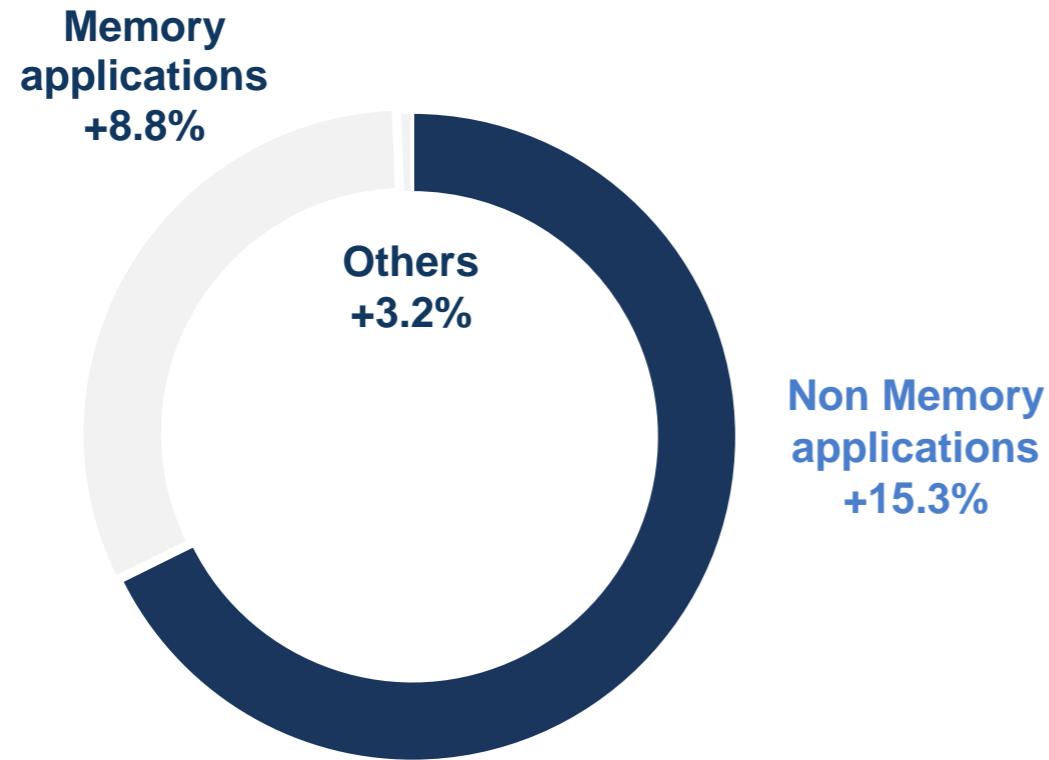




Our serviceable available market

**Semiconductor Probe Cards Market
2019-2022 CAGR***

Overall market growth: +12.5%



**Non-memory applications
market share**

2021 Market Share



28%

2022 Market Share

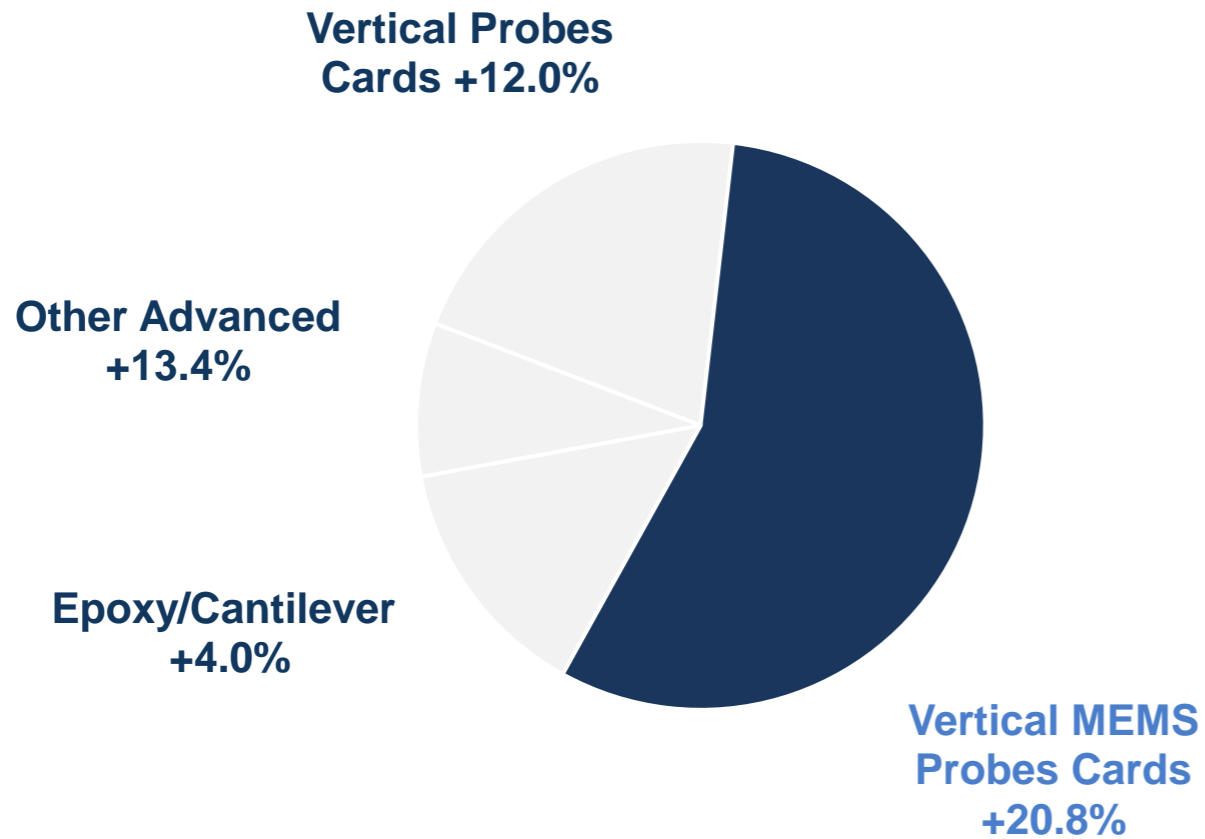


34%



Our serviceable available market

Non-Memory applications by type
CAGR 2019-2022*



Vertical MEMS Probe Cards
market share

2021 Market Share



44%

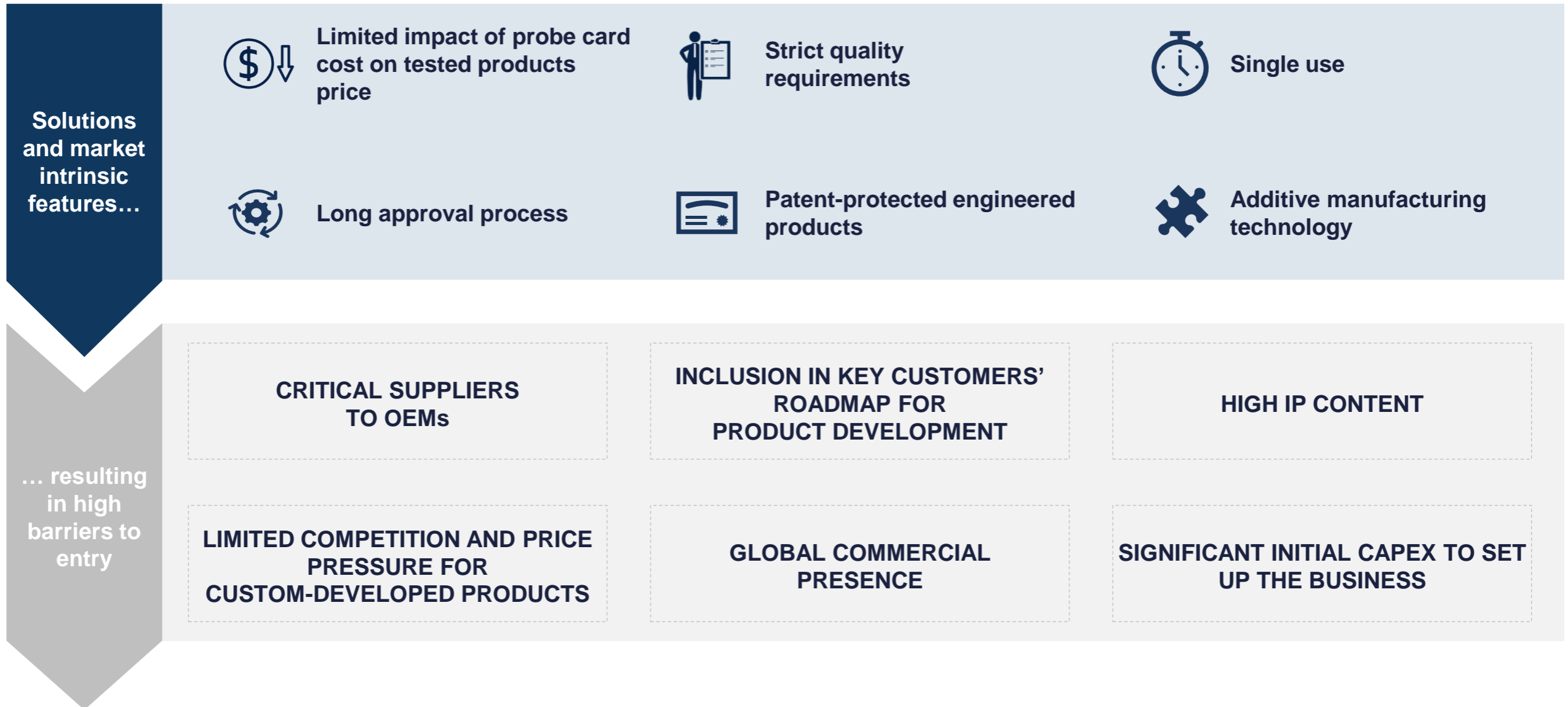
2022 Market Share



60%



Compelling market characterized by solid entry barriers



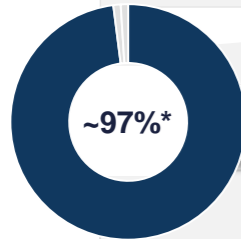
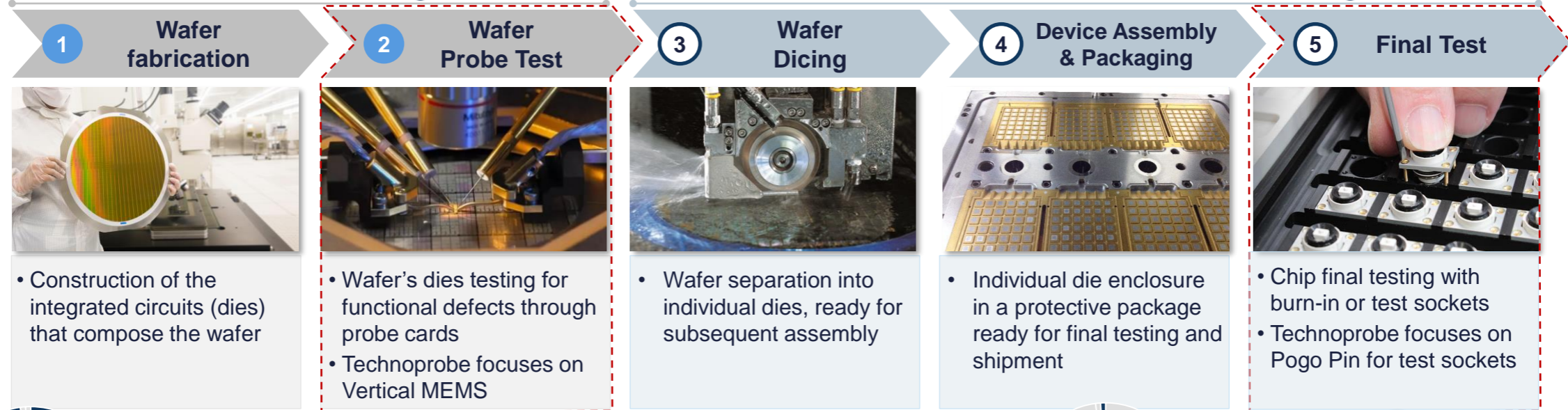


Probe cards in the semiconductor manufacturing process

Front-End Process

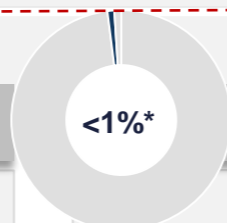


Back-End Process



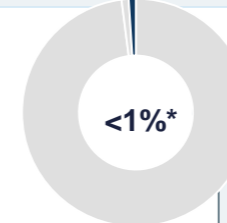
TPEG™ Vertical MEMS

Most advanced probe cards with applications in a wide range of end-markets



Cantilever

Less advanced type of probe card with some special end-markets applications



Motherboard & final test board

- Motherboard used to test probe cards for tester platforms
- Pogo pins are the most value-added component for test sockets



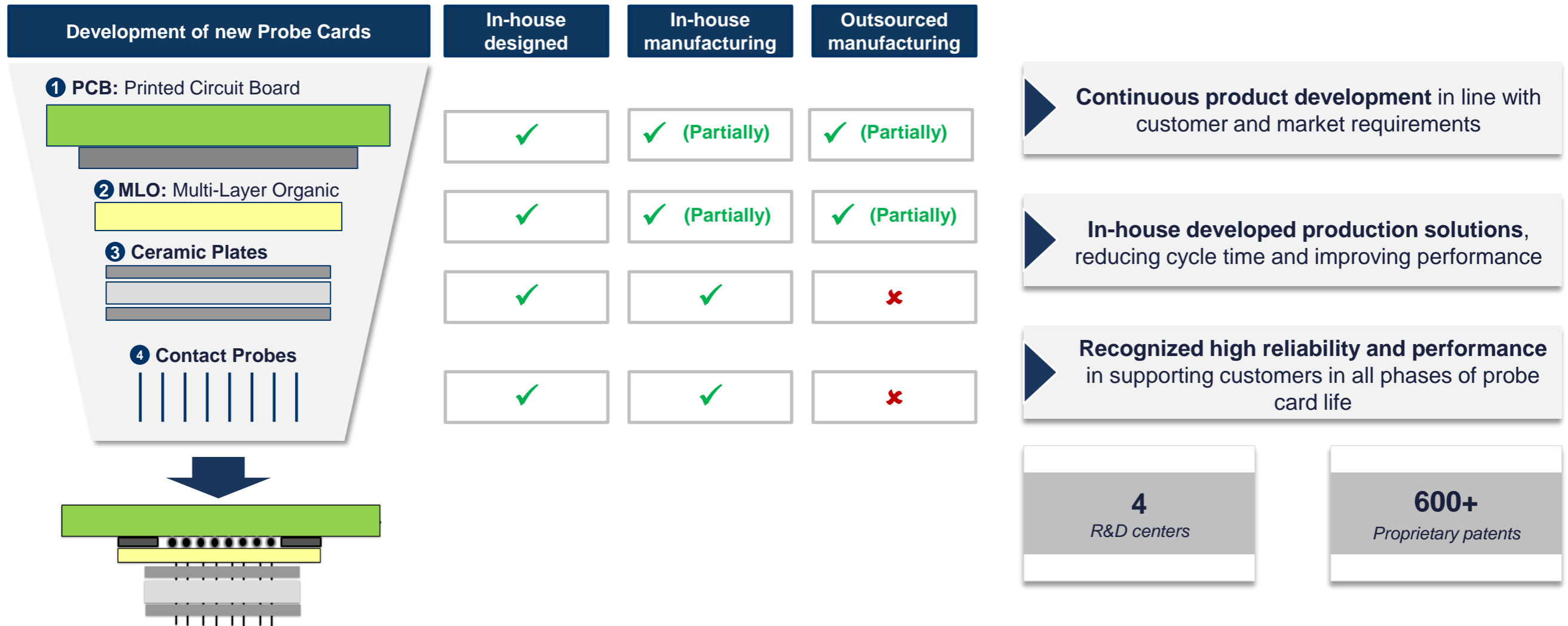


Business Model



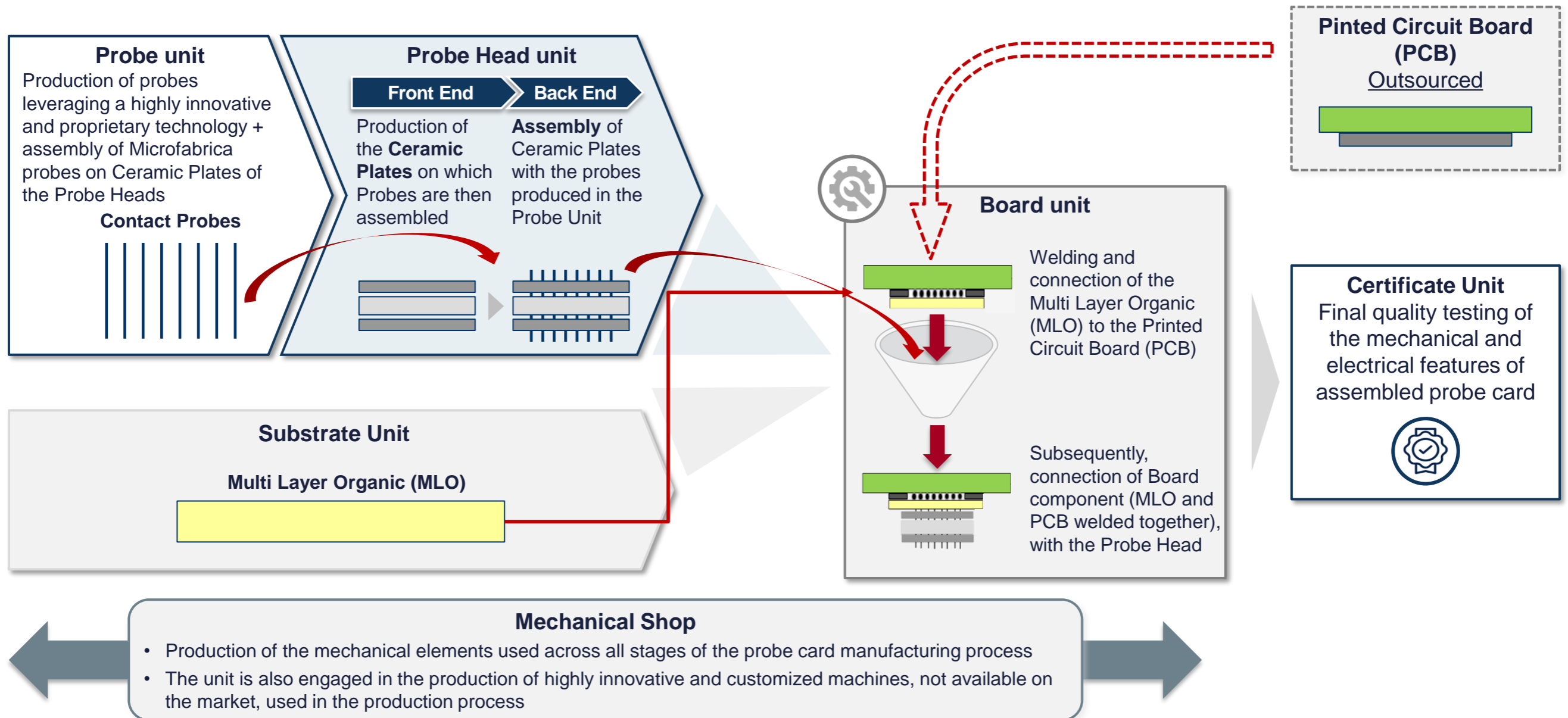
A successful and vertically integrated business model

A winning business model has allowed **Technoprobe** to become the point of reference in the **MEMS non-memory-use market** thanks to the superior quality and performance of its products



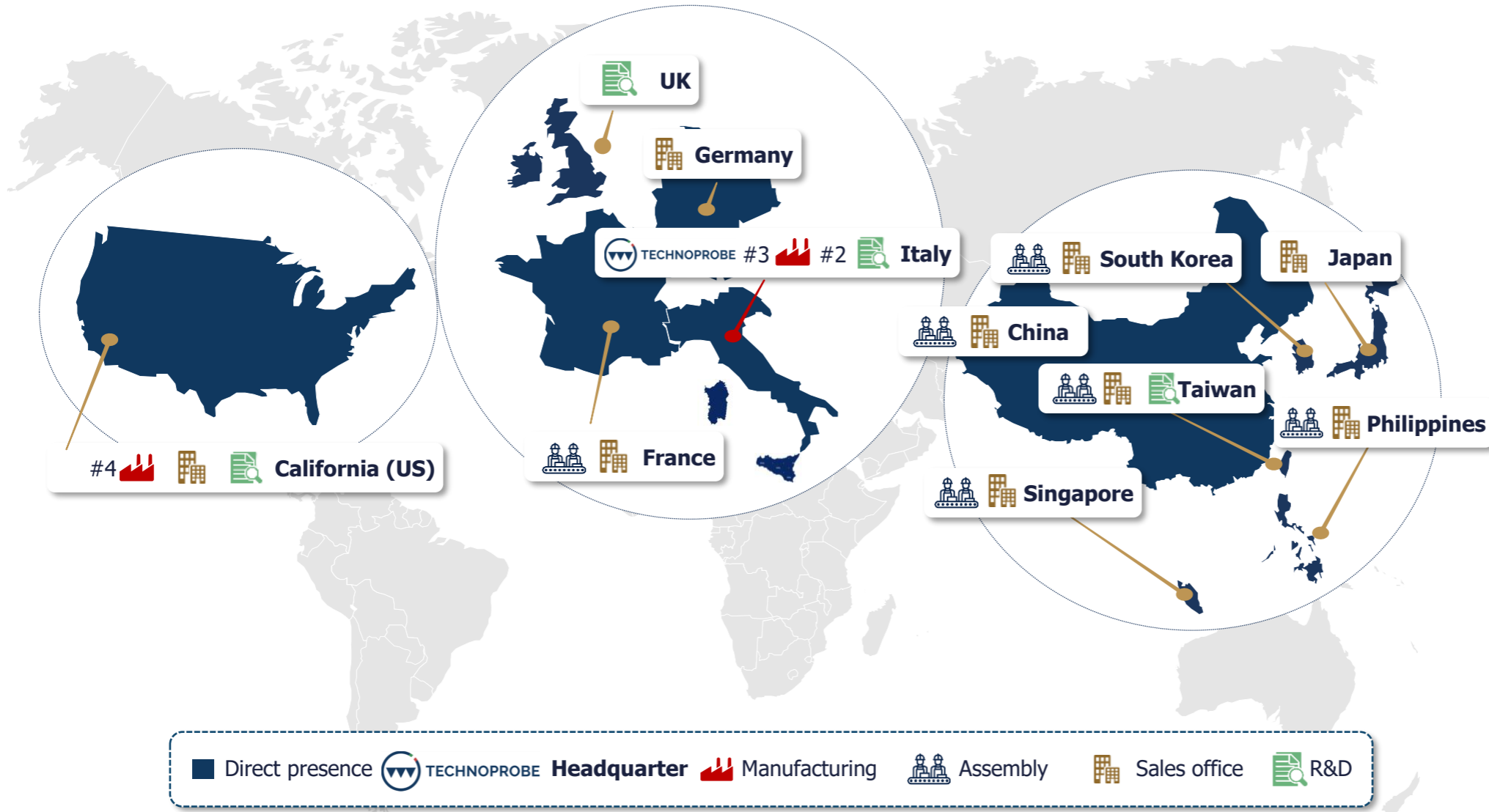


Overview of the Probe Cards manufacturing process





Extensive global presence and widespread local footprint



CLEAR STRATEGY
to ensure global reach

LOCAL FOR LOCAL
production and assembly

PROXIMITY TO CUSTOMERS
across all geographies

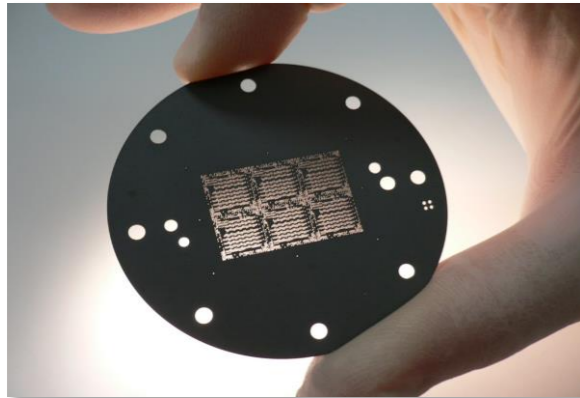
COMPETITIVE ADVANTAGE
with global customers



A wide range of highly innovative technologies

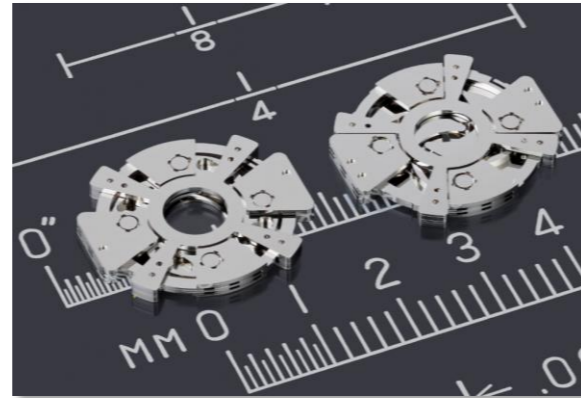
Advanced Micromachining

Advanced laser cutting: High accuracy and fast lead time



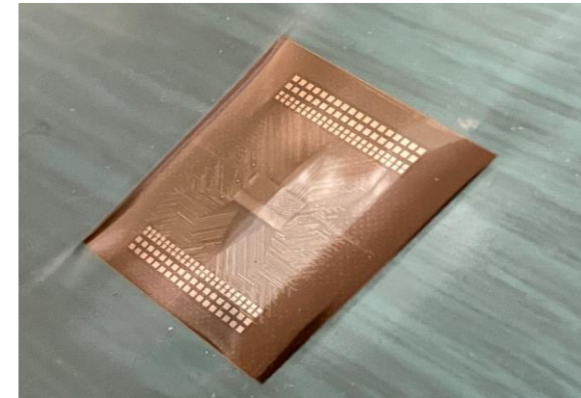
3D MEMS

Acquisition of MICROFABRICA in 2019; the sole company in the world specialized in 3D metallic MEMS manufacturing



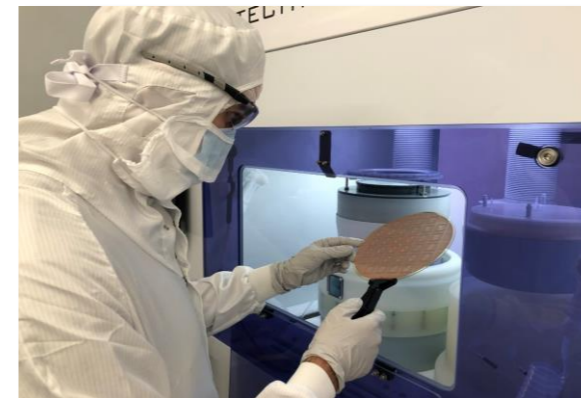
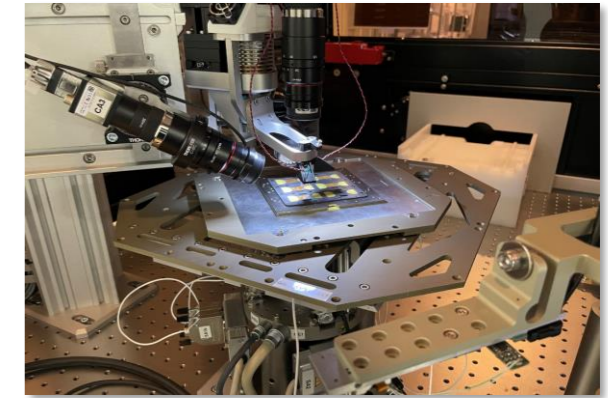
Thin film

Strong investment in advanced thin film technology to reduce lead time and improve quality and complexity



Advanced manufacturing

Advanced manufacturing for high volume and best quality assembly of micro components





Technoprobe ranked 1st Probe Cards Supplier of 2023

For the sixth year in a row, we are the Highest-Rated Test Subsystems Supplier in the TechInsights Customer Satisfaction Survey*



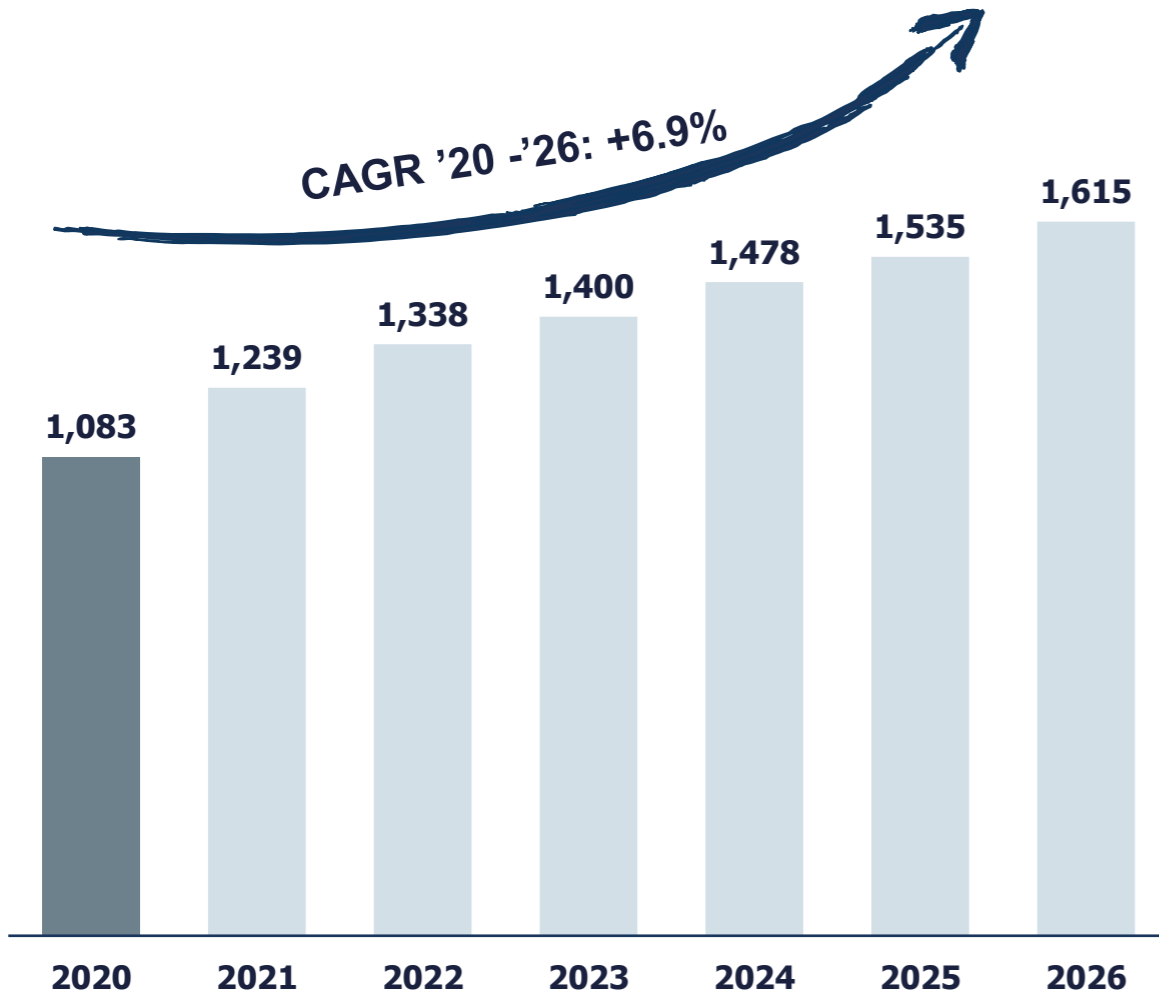
TechInsights Stars: ★★★★★



Semiconductor Probe Cards market future estimates

Non-memory Vertical MEMS and vertical probe cards evolution (2020-2026, \$m)*

Digital transformation macro-trends driving market growth



DIGITAL DATA AND 5G: increasing flow of data and ability to access it will drive market growth



DATA CENTER: use of data centers in industrial settings is growing, where sensor technology, robotics and AI in manufacturing are driving demand



MOBILITY AND AUTOMOTIVE: autonomous driving, driver assistance and micro-mobility increase demand for digital solutions and devices



TELCO & MEDIA: speed and accuracy of signal transmission have become fundamental aspects that drive the search for increasingly high performance solutions



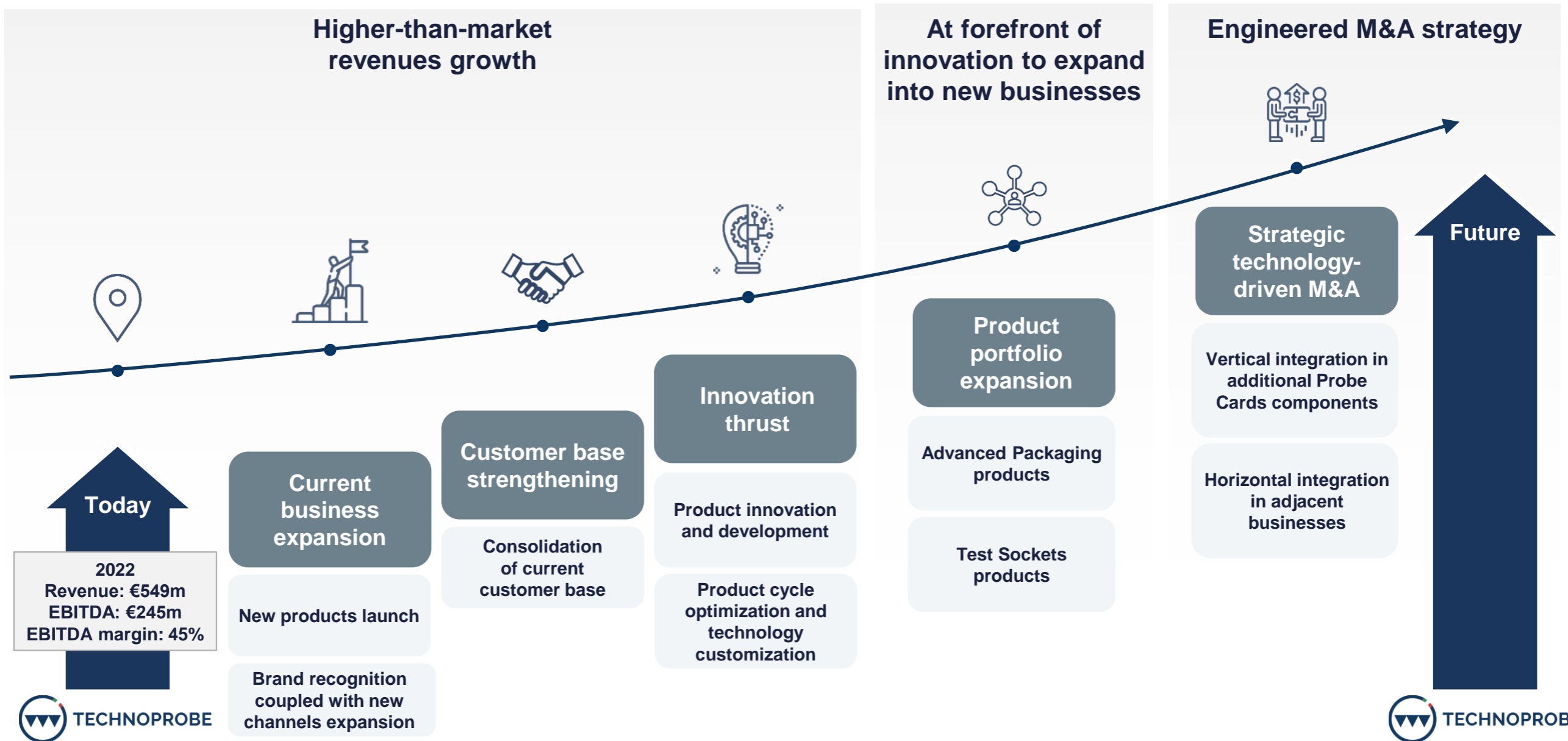
INDUSTRIAL / AEROSPACE: growing demand for sensors related to the adoption of tightly controlled processes associated with quality control requirements, as well as equipment monitoring and maintenance



AUTOMOTIVE SECURITY: ISO26262 functional safety standard requires automated systems to ensure safe cars and the sensitivity and accuracy of digital solutions are the basis for new developments in the automotive sector



Overview of main strategic initiatives





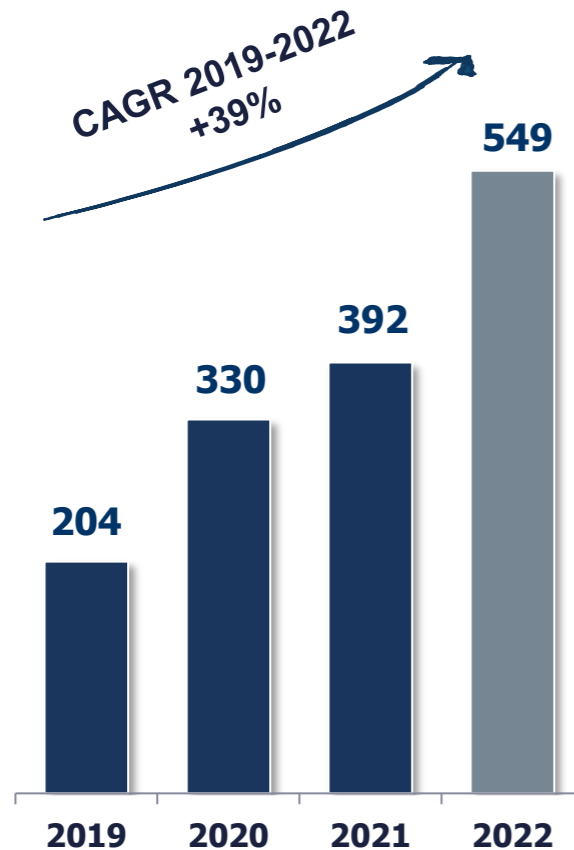
Key Financial Data



2019 – 2022 Key financial figures

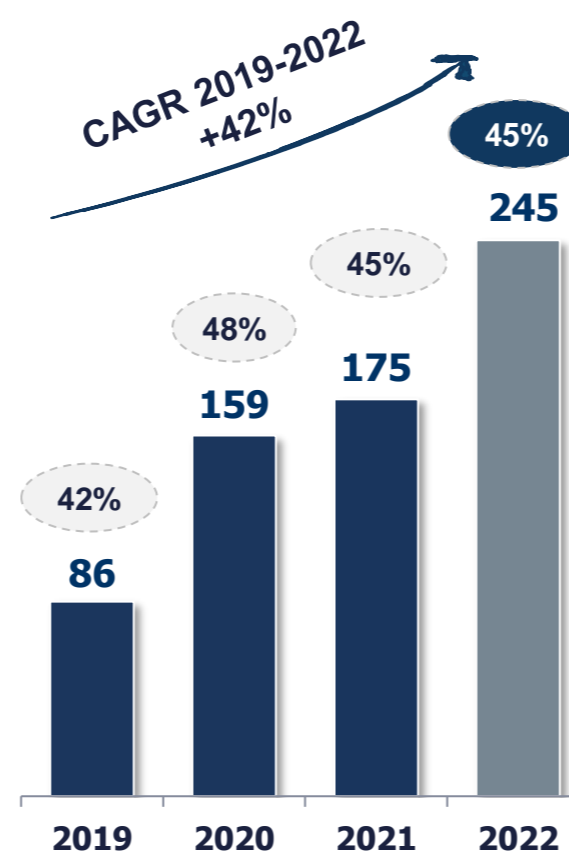
Organic double-digit growth

Revenue
(€m)



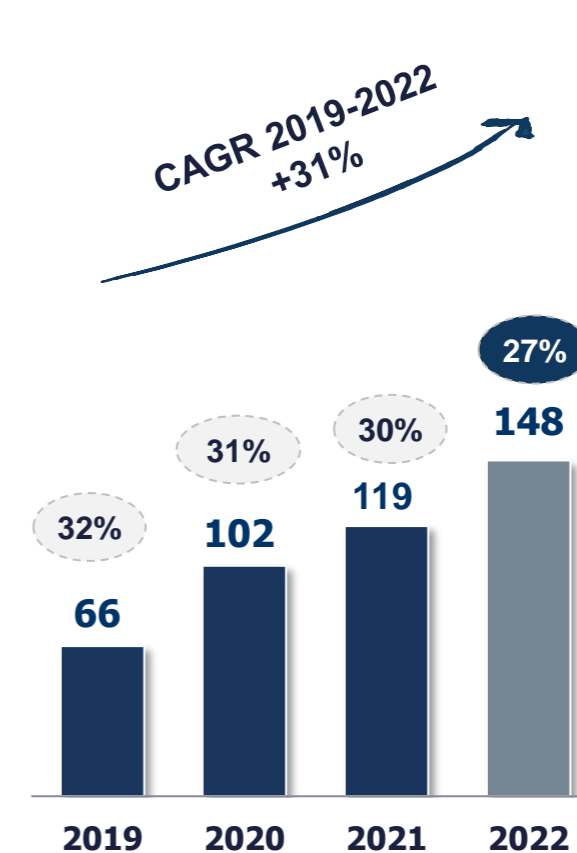
Outstanding profitability level

EBITDA
(€m and margin %)



High conversion to net income

Net income
(€m and margin %)



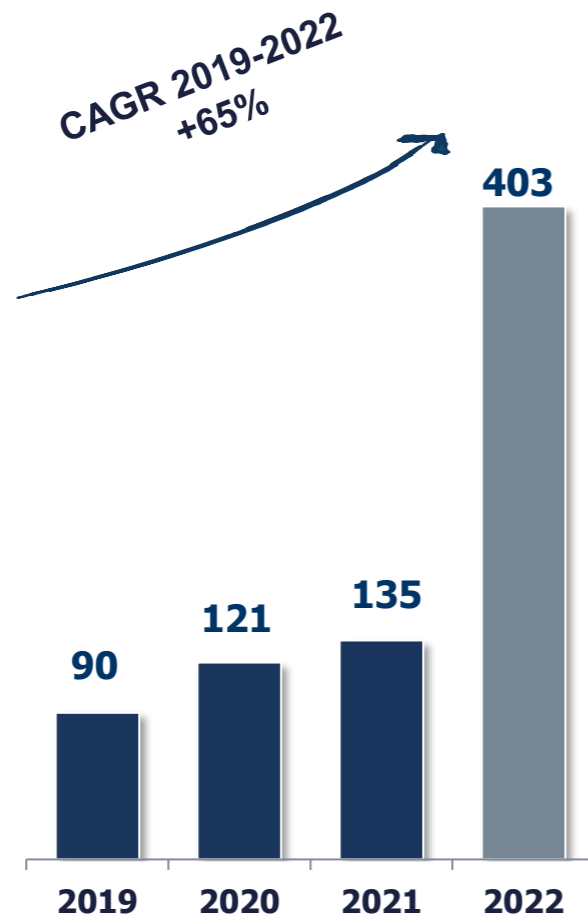
The combined consolidated financial statements as of and for the years ended December 31, 2020 and 2019 represent the combination of (i) the consolidated financial statements of Technoprobe S.p.A. and (ii) the financial information prepared in accordance with IFRS of the following investments transferred through the Demerger: Technoprobe France S.A.S., Technoprobe Korea Co Ltd, Technoprobe Japan KK, Technoprobe Asia Pte Ltd and GeniusPack Holding SA
2019-2020 Combined Consolidated = 2021 Consolidation Perimeter



2019 – 2022 Key financial figures

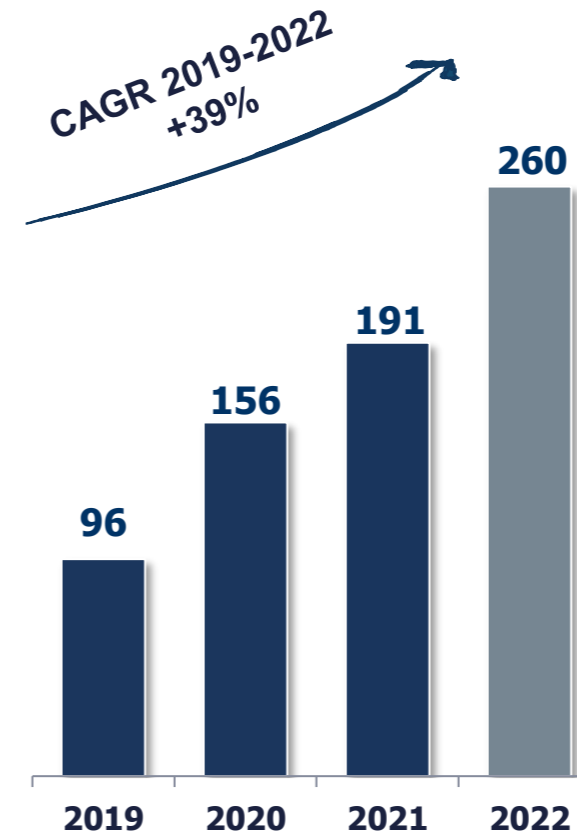
Strong financial position

Net Financial Position
(€m)



High Cash Generation

Operating Cash Flow
(€m)



The combined consolidated financial statements as of and for the years ended December 31, 2020 and 2019 represent the combination of (i) the consolidated financial statements of Technoprobe S.p.A. and (ii) the financial information prepared in accordance with IFRS of the following investments transferred through the Demerger: Technoprobe France S.A.S., Technoprobe Korea Co Ltd, Technoprobe Japan KK, Technoprobe Asia Pte Ltd and GeniusPack Holding SA
2019-2020 Combined Consolidated = 2021 Consolidation Perimeter



Technoprobe & Teradyne combined transaction



The combined transaction

Asset

Acquisition of
Device Interface Solution (DIS)
division from
TERADYNE

Share

Acquisition of
10% stake
in
 **TECHNOPROBE**



Teradyne Inc. and Technoprobe S.p.A. agreed to establish a strategic partnership on joint development projects to accelerate growth for both companies through roadmap sharing, joint development of technology, and co-marketing activities.

While working on joint development projects, Technoprobe and Teradyne will continue to operate independently in their respective market segments



Transaction highlights

Asset

- **Closing:** expected in the first half of 2024
- **Purchase price:** USD 85 million in cash
- Subject to US and other Foreign Direct Investment approvals, Taiwan merger control review and other customary closing conditions

Share

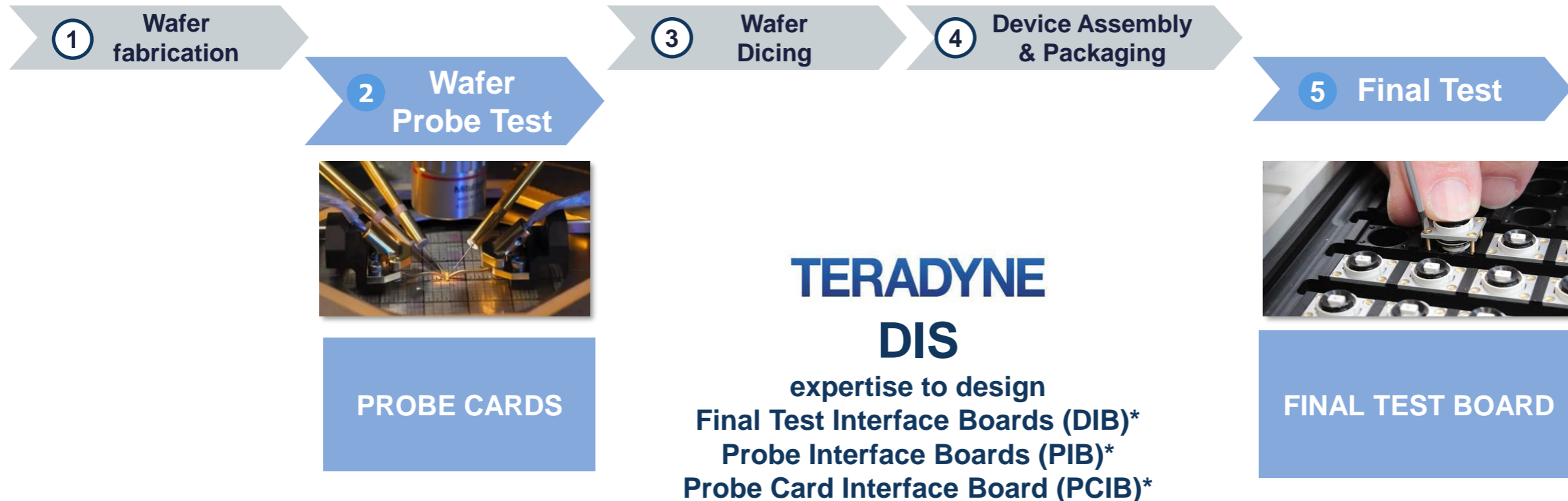
- **Closing:** expected in the first half of 2024
- **Share capital increase representing**, post money, a stake equal to **8%** of the share capital of Technoprobe to be reserved for subscription to Teradyne
- Simultaneously, **T-Plus S.p.A. will sell to Teradyne existing shares representing**, post money, a stake equal to **2%** of the share capital of Technoprobe
- **Share price equal** to Euro 7.362 based on the volume weighted average trading price during the 3-months prior to the agreement, for a total consideration of approx. Euro 384,7 million
- Subject to Italian Foreign Direct Investment and HSR U.S. merger control (HSR) approvals, the fulfilment of DIS acquisition's conditions precedent, and other customary closing conditions



Asset

DIS overview (1/2)

CHIP MANUFACTURING PROCESS

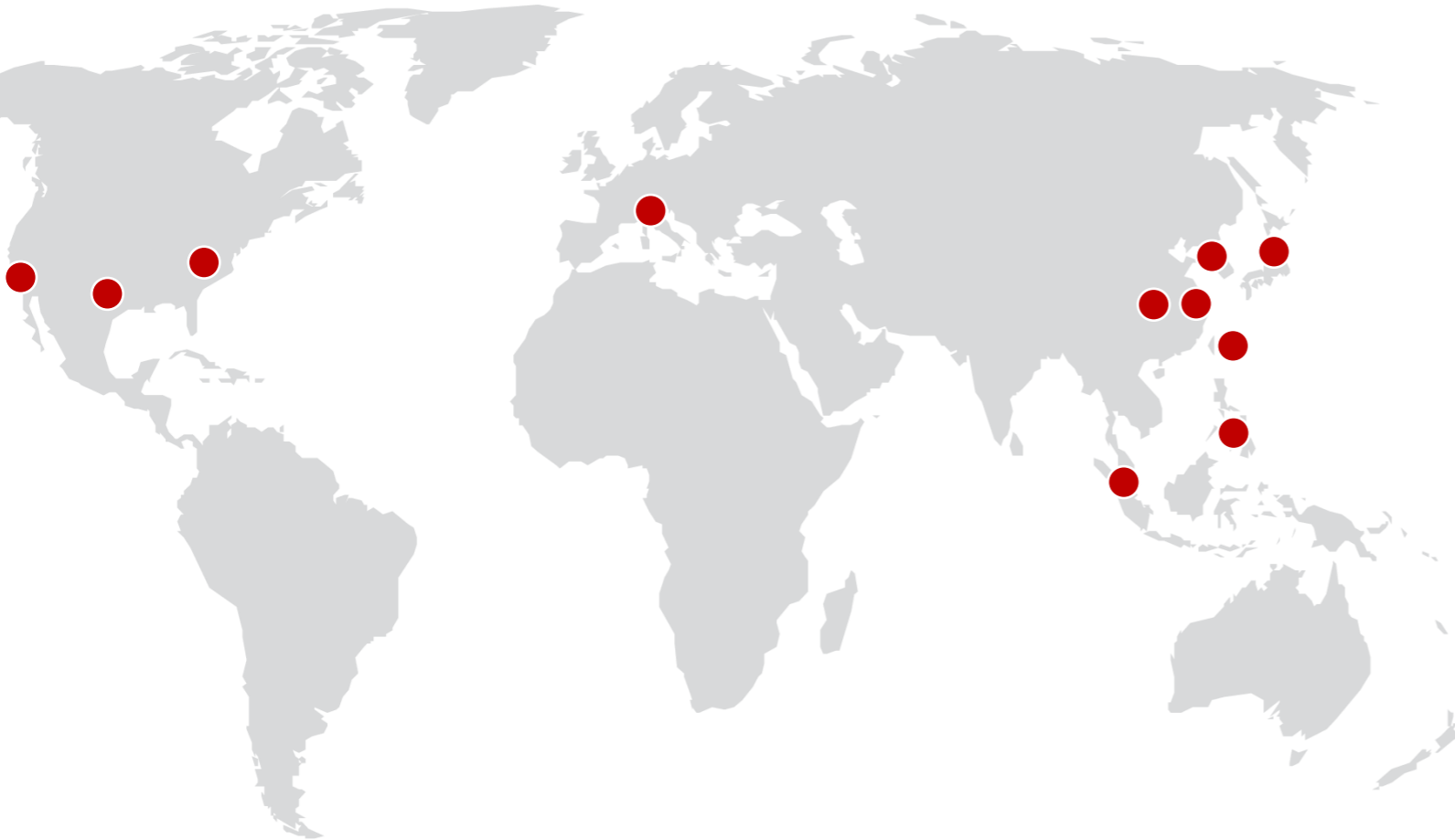


**Refer to appendix glossary chart*



Asset

DIS overview (2/2)



- Excellence in design of Test Interfaces
- more than **400 employees**, operating all over the world
- Major design teams concentrated in the **United States, China and Taiwan.**
- Recorded revenue of USD 54 million, with a Gross Margin of 15% in the first half of 2023



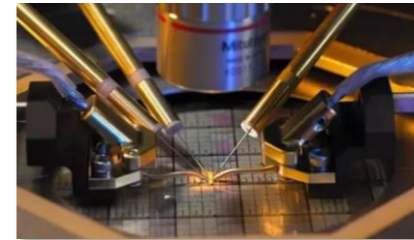
Asset

Rationale of the acquisition

Device complexity

Interface development process **mastery** and **optimization**

Interface Speed



PROBE CARDS



FINAL TEST BOARD



TECHNOPROBE

advanced manufacturing technology



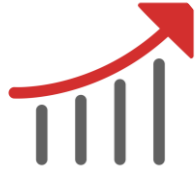
interface design

TERADYNE

DIS



design **all components** of **wafer probe** and **final test interfaces** as a single complete solution



Improve Performance

Best electrical & mechanical performance possible limited by only physics



Improve Quality

Defect free to demanding Automated Testing Equipment standards



On-time Delivery

Fulfill delivery commitments conforming to agreed specifications



Leadtime

Ready to use at time of new product introduction bring-up and high volume manufacturing production ramp








Asset

Expected Synergies (1/2)



Consolidating the full vertical integration of our business model also leveraging on Harbor Electronics competencies

Probe Cards components	In-house designed	In-house manufacturing	Outsourced manufacturing	
1 PCB: Printed Circuit Board 	✓	✓ (Partially)	✓ (Partially)	 DIS
2 MLO: Multi-Layer Organic 	✓	✓ (Partially)	✓ (Partially)	
3 Ceramic Plates 	✓	✓	✗	
4 Contact Probes 	✓	✓	✗	



Position Technoprobe as leading player in the design and manufacturing of high end PCBs



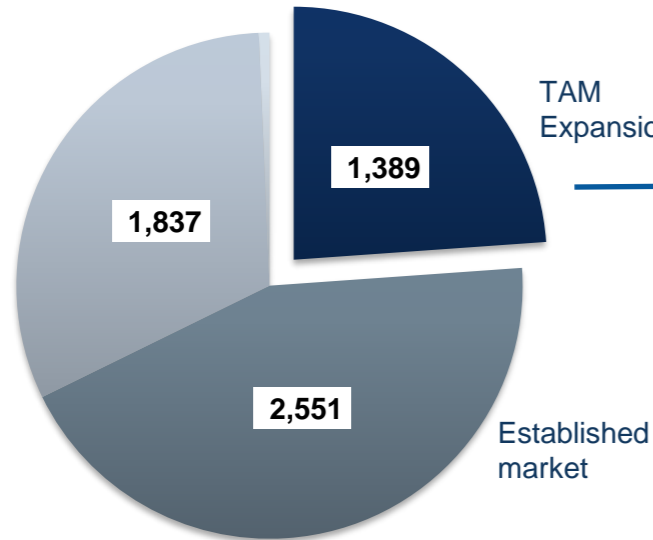
Asset

Expected Synergies (2/2)

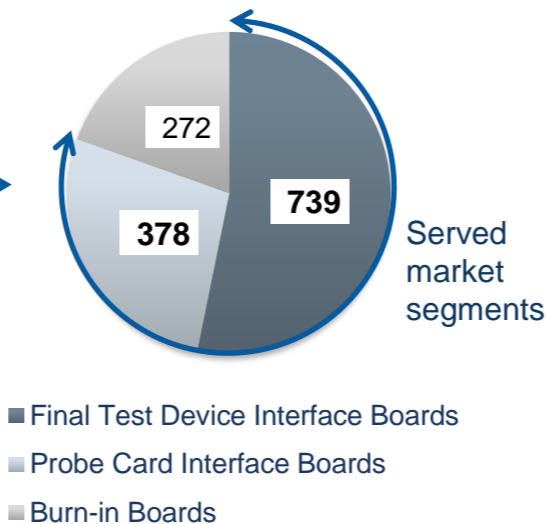


Acceleration in the process to enter the final test and probe card interface markets

Test Consumables Market*



Test Interface Market*



- TAM expansion into the \$1.1B* final test and probe card interface market
- Teradyne DIS and Harbor combined are the #1 supplier to the two served test interface segments
- The synergy of core competencies in design and manufacturing create opportunities to gain market share



Combine DIS and Harbor Electronics knowledge to enter a new market and gain market share

*Source: Market data provided by Yole Group (2022- USDm)



Share

Acquisition of a 10% stake by Teradyne (1/2)



Open the share capital to an **industrial player** acting as a **strategic partner** to jointly develop new advanced testing solutions



TECHNOPROBE

TERADYNE



enlarge product offering and cross selling opportunities



accelerate the development of advanced semiconductor interface technologies



unlock new capabilities to increase the performance and lower test costs for semiconductor makers

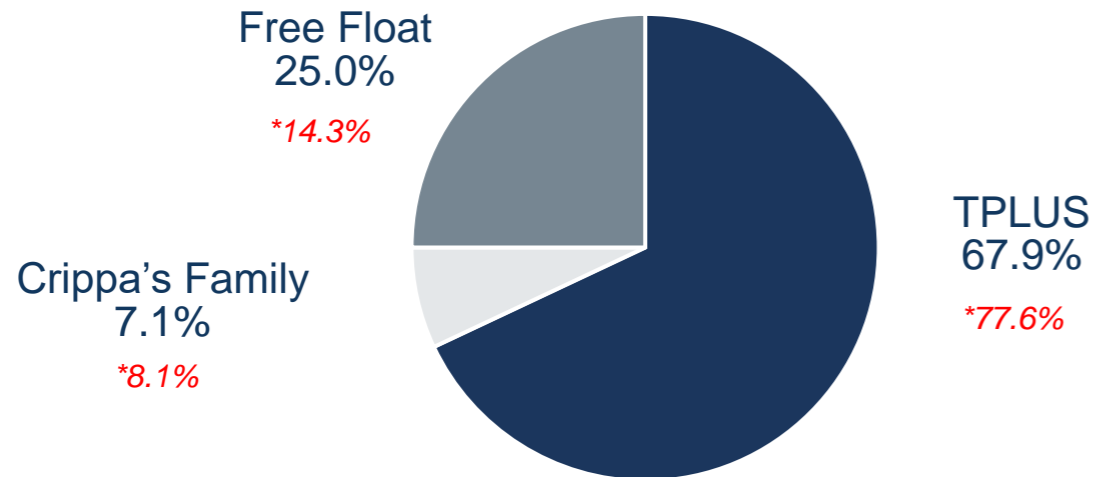


Share

Acquisition of a 10% stake by Teradyne (2/2)

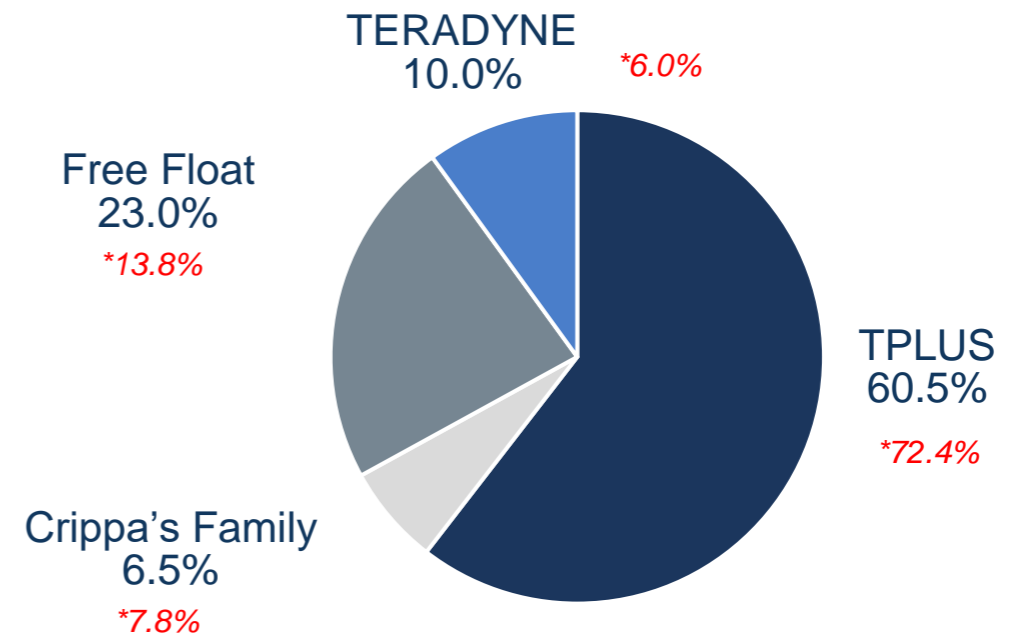
Shareholder base
BEFORE the transaction

Total share capital (n.): 601.000.000



Shareholder base
AFTER the transaction

Total share capital (n.): 653.260.870



*as % of voting rights



Transaction main highlights

- **Acquire new competences to better serve the needs of our clients**
- **Consolidate** the full **vertical integration** of our business model also leveraging on Harbor Electronics competencies
- **Accelerate** the process to enter the **final test** and **probe card interface markets**
- **Open the share capital** to an industrial partner to leverage combined skills to fuel the future growth



Appendix



Glossary

Device Interface Board (DIB): a Board used in the Final Testing of packaged devices. A DIB is typically composed of a large, high layer count PCB and assembled with thousands of components.

Probe Interface Board (PIB): a Board used as interface between tester and Probe Card Interface Board. These products are used only on certain tester configurations.

Probe Card Interface Board (PCB): a term used to identify the sub-assembly of a Probe Card PCB and substrate (when needed) before Probe Head mounting

Test Interface Board (TIB): a general term used to refer to a Device Interface Board or Probe Card Interface Board

Glossary



WAFER LEVEL TESTING

Probe Cards & Tester Components

① **PIB:** Probe Card Interface Board(*)

① **PCB:** Printed Circuit Board

② **MLO:** Multi-Layer Organic

③ **Ceramic Plates**

④ **Contact Probes**

FINAL TESTING

Final Test Components

① **DIB:** Device Interface Board

③ **Socket**

④ **Pogo Pins**

**If requested*

